

Dear Friends of the Preserve,

**People, Place, and Purpose**—these three interdependent elements combine in abundant, powerful, yet subtle and delightfully unexpected ways throughout the lands, gardens, and structures comprising the physical makeup of the Preserve. They likewise combine to provide unique, unmatched visitor experience, whether you are a first-time or seasoned visitor.

Our *purpose* articulated in our mission is clear, joyful, and gregarious: *to share* the beauty of historic lands and gardens on Mount Desert Island. Our ability to deliver this mission originates with *place*, and as visitors to the Preserve know firsthand, we are blessed to be located within a unique geographic setting - spaces where geologically varied and interesting natural lands and waters combine to offer a myriad of magical, unhurried, and accessible human experiences in nature, all within a relatively small, local region. Our natural spaces are further enhanced by three distinct yet interconnected historic gardens, a network of carriage roads, trails, pathways, and structures which are all the result of combined creative and generous visions capably executed by the Preserve's people: our founders as well as past and present stewards.

Our ability to fulfill our purpose and share place is only possible because of the dedicated and caring community of *people* who steadily and often quietly work in concert at the Preserve as humble and gracious hosts. A distinct, deep, recognizable culture of quiet, hardworking hospitality emanates throughout the people of the Preserve.

This biennial report highlights some of our wonderful people and the outstanding work they are doing. This includes some recent special projects they have completed to better share the Preserve with you. As you peruse the images, I hope you notice the common joy on the faces of the Preserve's people. Better yet, I hope you can visit the Preserve soon to experience this authentic and inspiring joy firsthand.

In closing, thanks to each and all our volunteers, members, and donors for joining me and my fellow board members in continuing to support our people as we offer place with purpose. Our work is only possible because of your support. We are grateful for your generosity and friendship.

\$ 1/W 2

Sam S. McGee, Board Chair

#### A LETTER FROM OUR CEO

#### Dear Preserve Friends,

Hard work is part of our fabric at the Preserve. It always has been, from the masons who built the pink wall at the Abby Garden, to the landscape crews who moved Beatrix Farrand's plants from Reef Point to Asticou and Thuya. In this report we will show you some of the projects we have taken on over the past two years and the people behind the projects – our staff who work hard to maintain and enhance our gardens and landscapes.

We reduced garden visiting hours during the 2020 and 2021 seasons due to the pandemic. This gave our garden teams more time to spend on projects that have enriched, restored, and rejuvenated these landscapes. Our natural lands team did not slow down either, leading a focused, formidable effort to improve our trails around Little Long Pond.

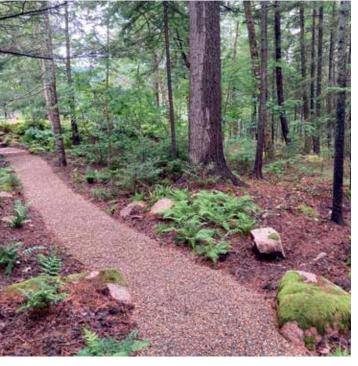
Another significant Preserve-wide effort completed during the past two years was creating a Framework Plan to guide infrastructure and operational planning for the coming decades – all with an eye toward promoting sustainable mission delivery. As projects unfold from the Framework, we will share our progress with you.

None of our hard work is possible without you. Thank you so much for your support, whether it is a donation or simply a kind word about how you enjoyed your visit to the Preserve. We love hearing from you.

Podrew Casar\_\_\_\_

Construction of the Thuya Dock in the late 1930s.

Photo by Charles Savage.



The beautiful new path was designed and built by a cross-departmental Preserve team including Marissa, seen here doing some of the initial digging, and Jason, Tate, and Bret testing the height of the new fence.





## ABBY ALDRICH ROCKEFELLER GARDEN

A new footpath enhances our guests' experiences

A visit to the Abby Aldrich Rockefeller Garden is steeped in beauty and serenity. Our guests take in the flowers, landscape, and statuary, while we work to ensure their visits are enjoyable, but also safe.

In spring of 2021, we created a new path at the Abby Garden that enabled guests to experience the meditative Spirit Path and re-enter the garden on a one-way loop, keeping them well-spaced.

This new connector path takes the visitor across a patch of native plantings, through a gate in a new fence topped by iron rings that mimic the circular tiles on the pink wall, and into the splendor of the border gardens by way of the northwestern gate in the pink wall.

## ASTICOU AZALEA GARDEN

An iconic feature is restored

Since 1958, the Sand Garden has been a fundamental element of the Asticou Azalea Garden. Inspired by the 16<sup>th</sup> century sand garden at the Ryoanji Temple in Kyoto, Japan, the Sand Garden is a highlight of the Asticou Azalea Garden landscape.

The restoration gave new life to the decades-old Sand Garden, with a new and extended cedar fence at its northern border, resetting of the dry-stack stone and tile walls along the northern side and the edge of the walking path, and a replenishment and replacement of plants throughout.

The viewing area which sits across the path and is one of the most contemplative spots in the garden, also received a renovation. The steppingstones and stone wall were reset, the Charles Savage bench realigned, and the layout shifted to enhance the viewing experience. The completed restoration of the Sand Garden is stunning. Mary oversaw every detail, ably assisted by her staff and the Facilities crew. Jacob's year-long odyssey to find replacement sand was a big success. Here he plants a new rhododendron near the Sand Garden.









Thanks to Will Greene for this amazing photo of the new Thuya Lodge roof.

Jason led the two-year effort to replace the failing wood border with granite.

The new pollinator plants are kept well hydrated by Margaret.





## THUYA GARDEN

# Multiple projects have a big impact

Thuya Garden and its surrounding landscape contain an abundance of treasures. Over two years, the team at Thuya tackled several projects to repair and refurbish some of the features that were in decline.

The 30-year-old roof on the Thuya Lodge received a necessary re-shingling, having withstood Maine's winters for decades without any major upgrades.

Thanks to a grant from the Greve Foundation, the decaying wood borders on the gardens were replaced with beautiful local pink granite.

To help boost the butterfly population, the Mount Desert Garden Club supported the installation of new host plants, grown in our greenhouses, that will enable successful reproduction of the species in the garden.

## NATURAL LANDS

Heavy lifting brings new life to trails

People love the trails around Little Long Pond. They love the softness, the calm, and the rare sighting of other hikers. That experience belies the large number of visitors to these lands – over 60,000 people and 30,000 dogs annually. That human and pet traffic takes a toll on the trails. Beginning in 2020, the Preserve's land and trails crews began an extensive restoration of the David & Neva Trail, Jordan Stream Path, and Jordan South Spur Trail. The project will continue in 2022.

Some of the heavy lifting statistics so far:

Amount of trail rehabilitated: 1,500 linear feet

Bog bridging installed: 446 feet Steppingstones installed: 32

Stone crib wall installed: 248 linear feet

Stone paver cross drains installed: 5

Stone paver segments installed: 11 linear feet

Stone stairs installed: 9 steps Stone bridges installed: 1 Stone culverts installed: 1

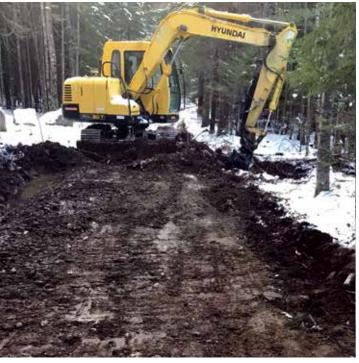
Timber crib wall installed: 76 linear feet

Mineral soil hauled: 913 cubic feet Crushed stone hauled: 439 cubic feet Our lands crew and volunteers haul new bog bridging into place while Ed and summer interns Nicholas and Katherine set the stone pavers. The result is a safer stretch of trail that prevents erosion of the surrounding landscape.









Larry, Codie, and Jesse prepare the carriage road for resurfacing and send cleared trees and branches through the chipper. The final result is an impressive stretch of roadway.





## **FACILITIES**

It's about the journey, not the destination

Built by John D. Rockefeller Jr. the carriage roads of the Preserve have served visitors to the natural lands around Little Long Pond for decades. Horse-drawn carriages, hikers, and strollers appreciate the smooth consistency and beauty of these well-maintained passages.

Most of the ten miles of roads are surfaced with pink-colored finish material locally known as "Rockefeller Mix." Now, thanks to the maintenance skills of our facilities team, the mile and a half stretch on the Mitchell Hill carriage road, between signposts 22 and 32 will look and feel like the rest of the roads around the pond.

This project is part of an ongoing maintenance effort to resurface all the Preserve's carriage roads. Work began on Mitchell Hill in the spring of 2021 with ditching and replacing of culverts. Surface material was added in the fall. The work will continue in 2022 beginning at signpost 32 working north toward the Cobblestone Bridge.

## MCALPIN FARM

Now there are ferns among the flowers

Over 12,000 plants are grown annually at McAlpin Farm, the horticultural hub of the Preserve. Each is destined for one of our gardens or the natural lands. Most are grown from seeds or seedlings. Some are propagated from existing plants.

During the past few years, in the spirit of innovation, we have begun growing ferns from spores. Ferns are ubiquitous in our landscapes, so undertaking this project felt natural.

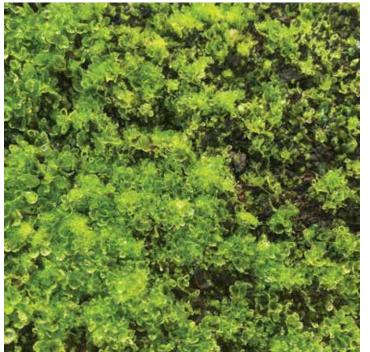
With a collection of fern spores from plants on our lands, plus some purchased spores, we are growing 30 different species, some of which are native including maidenhair, cinnamon, and lady fern. The process begins in the fall with finished plants ready in July. These home-grown ferns will make their way into the landscapes around our gardens and Little Long Pond each season.

McAlpin Farm is home to a variety of plants, indoors and out.

The newly germinated ferns, grown from spores, start out looking soft and feathery.

Katie and Erin make sure the dahlia bulbs get a comfortable winter resting place in a special storage site beneath the greenhouses.









Jenn and Maggie hold down the fort in the McAlpin offices handling a diverse set of tasks from answering telephone queries to bill paying.

Whitney, who occasionally joins the volunteer crew on the trails, oversees our development database and reservations system.

Joie, here with Whitney, keeps the people side of the Preserve running smoothly with her focus on human resources.





## FINANCE & ADMINISTRATION

## A lot is happening backstage

Beyond the lands and gardens, there is a group of people working to ensure that the Preserve raises adequate funds to support our operations and manages those funds properly. We are also dedicated to continuing to improve the experience of our supporters and visitors. We want our website to be intuitive so that it is easy to renew your membership, make a donation, reserve tickets at the Abby Garden, or simply find information. Our front line staff makes it their priority to make you feel welcome.

Other Revenue 1%
Special Project Gifts 8%
Gate Donations 1%

Membership & General Giving 19%

Draws from Endowment 71%

PESOL PCES OF FUNDS FOR OPERATIONS

Other Revenue 2%
Special Project Gifts 4%
Gate Donations 6%

Membership & General Giving 22%

Draws from Endowment 66%

OURCES OF FUNDS FOR OPERATIONS

## FRAMEWORK PLAN

In 2020, the Preserve initiated a long-range Framework Plan to unify us as one organization — operationally, spatially, culturally, and strategically. With a planning horizon of "Timeline Infinity," the design team considered cultural influences, history, indigenous knowledge, visitation, the long-range impacts of climate change, and energy use. The resulting Framework aims to find balance in both preserving and sharing this beloved place, a tension inherent in our Mission:

# To share the beauty of historic lands and gardens on Mount Desert Island.

The Framework team was led by the Preserve's Facilities Committee, consulting with staff and board members, and working alongside local and national experts in design, architecture, engineering, coastal resilience, biology, ecology, botany, trails, and indigenous cultures.

The Framework Plan was completed in the fall of 2021. The Preserve's Board approved undertaking Phase I projects recommended in the Framework Plan, some of which will be planned and executed during the next five years.

## Objectives of the Framework Plan

#### **UNIFY THE PRESERVE**

while protecting the character of each unique landscape.

#### **IMPROVE THE WORKPLACES**

with modern infrastructure, safety, and increased capacity for a growing staff.

#### STEWARD & PRESERVE RESOURCES

by protecting fragile systems and reusing historic structures.

#### PLAN FOR LONG-RANGE CLIMATE CHANGE RESILIENCE

by staying ahead of the curve on sea level rise.

#### MOVE TO FOSSIL-FUEL FREE OPERATIONS

with investments in non-vehicular modes of transit and green energy systems.

#### **INCREASE INCLUSION**

for those with limited mobility and actively include new communities.

#### DEFINE AND PROTECT THE EXPERIENCE

so the landscapes are not "loved to death."

#### CREATE TRANSFORMATIONAL EXPERIENCES

by designing more memorable and intuitive sequences.



Board of Directors

Sam McGee, Chair Kate Macko, Vice Chair Will Thorndike, Treasurer Alan Baldwin\* Kate Baxter Allison Bourke Roc Caivano<sup>†</sup> James Clark, Jr. Ian Coates Amy Falls William Foulke\*\* Andrea Gilmore\* Sheldon Goldthwait Neva Goodwin Eileen Growald Neil Houghton\* Martha Jackson Ann Iudd Lauren Kogod David MacDonald C.W. Eliot Paine Nancy Putnam<sup>†</sup> Susan Rockefeller Jim Sligar

### Committee Members

Jessica Savage Anderson Patricia Baldwin Megan Bourke Hannah Clark Tanny Clark Gifford Combs Martha Dudman Sam Eliot William Foulke Carol Fremont-Smith Gerd Grace Paul Haertel Carolyn Hollenbeck Phid Lawless Julie Leisenring Eric Lindquist Story Litchfield Maude March Betsy Mills

Cliff Olson Barbara Pierce Polly Pierce Vassar Pierce Strandy Ouesada Kita Reece Camilla Rockefeller Eliza Rockefeller Anne Savage Gary Stellpflug Caren Sturges Larry Taylor Rodman Ward

#### Staff

Codie Abbot

Coordinator

**Equipment Operator** 

Maggie Andros

Finance & Administrative

**Jason Ashur** Lead Groundskeeper - Thuya Garden Cassie Banning Director of Farm & Gardens Marissa Boynton\*\* Groundskeeper – Abby Garden Jenn Bridgers Administrative Coordinator Grace Brown Lead Gardener - Asticou Azalea Garden & Plant Recorder Tate Bushell Director of Natural Lands Whitney Ciancetta Development & Communications Coordinator Erin Dilworth Border Gardener - Abby Garden Wendy Dolliver Head Gardener – Thuya Garden Rodney Eason CEO Sahra Gibson\*\* Land Steward Ellen Gilmore\*\* Thuya Lodge Docent

Margaret Handville, Woodland Gardener – Thuya Garden Jesse Hartson Director of Facilities **Ed Hawes** Land Steward Douglas Hopkins Facilities Tradesperson Katie Hughes\*\* Gardener – Abby Garden Cathy lewitt Docent – Thuya Lodge Ethan Klein Maintenance Worker Jon Knight Manager of Abby Garden & McAlpin Farm Rick LeDuc Thuva Garden Manager Megan Libby\* Plant Nursery Assistant -McAlpin Farm Dave Ouellette Land Steward Cvnthia Robbins Gardener – Asticou Azalea Garden Mary Roper Asticou Azalea Garden Manager Chris Stevenson Director of Finance & Administration Kathryn Strand Director of Development & Communications Ioie Torsiello\* Benefits & Human Resources Coordinator Helen Townsend Docent – Thuya Lodge Larry Tozier Equipment Operator Iacob Wartell Gardener – Asticou Azalea Garden Bret Welch

Facilities Tradesperson

#### Greeters

Linda Thaver Lead Greeter Leza Colguhoun Ioan Furnari MaryAnne Hinckley Catherine lewitt Cynthia Ocel Cora Olgyay Kathy Olson Jane Sanderson Carol Shutt **Robert Thayer** 

#### **Volunteers**

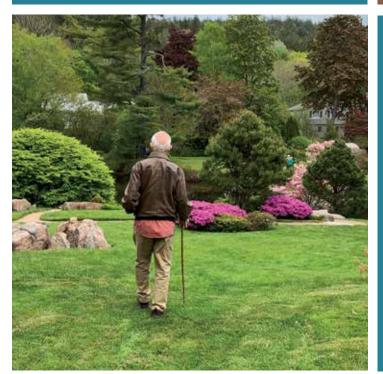
Michael Bieber Renate Bieber Megan Bourke Dana Crompton Peter Fleisher Dave Gilmore Andrea Gilmore Karen Greenberg Ron Greenberg Susan Harvey Elaina Hawkins Elsie Hawkins Mike Hays Doug Heden Chris Heden Ben Leizerman **Jim Linnane** Lili Pew **Betsy Roberts** Sid Salvatore John Schertler **Duncan Schertler** Walker Schertler Ruth Yamamoto **Bob Ware** Iim Webster Wayne Wilson

\*Joined in 2021 \*\*Left in 2021 † In Memoriam

# *Nancy Putnam* 1931 - 2020

A devoted board director and member of the Asticou Azalea Garden Committee, Nancy brought her generous, positive attitude to all her interactions. She and her husband George, who predeceased her, were dear friends of the Preserve who were quick to lend a kind word or a helping hand.

Photo courtesy of Jan Coates





# *Roc Caivano* 1944 – 2021

Roc served joyfully and faithfully on the Preserve's board of directors and numerous committees for 17 years. He inspired and stimulated us with his dedication and creativity. Roc's spirit will live on in the Roc Caivano Artist-in-Residence program, a new initiative being developed at the Preserve.

Photo courtesy of Kate Macko

## GIFTS FROM THE HEART

We are grateful to everyone who contributes to the Preserve. Donations from our members, donors, and visitors are vital to support our operations and special projects.

Gifts made to honor loved ones are especially heartwarming. Below is a list of those who gave tribute and memorial gifts in 2020 and 2021.

#### *In honor of*

Jessica Savage Anderson from Kelly Anderson Julie Banzhaf from Katharine Banzhaf Richard and Linda Barr from Joe Pikowski Allison Bourke from the Greenwich Garden Club Megan & Rick Bourke from Rebecca Mirsky Eric & Mavis Brown from Matt and Joyce Brown Casale Family from Ana Thompson Our dog Casey from Diane Adlestein Alida & Don Coates from Jan Coates Charles Eliot from Benjamin Pierce Gedeon & Luna from Heidi Nikiforov Peter Godfrey from Lee & Peter Leach Neva Goodwin from Aileen Katcher Surface Ginelle Heller from Adam Fajardo Cookie Horner from David & Susan Rockefeller Caitlin Ivester from Brian Groendyke Marlena Diane Roberts from Kimberly Kimball Mary Roper from Rod & Susan Ward Ruth K Sweetin from Liz Forminard Hjordis & Ara Tourian from Maura Tourian Jim Webster from Linda & Bob Thayer Jim Webster, Kati Goraj, Rambo, & Rowdy from Norbert & Christine Young Kelly Zahn from Tracy Grieves

### Project Grants

Curtis & Patricia Blake Foundation Fore River Foundation Garden Club of Mount Desert Greve Foundation Jamestown Charitable Foundation State of Maine Recreational Trails Program

#### In memory of

Sylvia Abbot from Laurie & Stephen Koster
Carl Bowers from Jeri Bowers & Emily & Dan Burke
Roc Caivano from Isabel & John Anthony
Roc Caivano from Carrie & Rodney Eason
Daisy from Lowell & Hester Schnipper
Irene Fornal from Tracy Grieves
Margaret Godfrey from Peter Godfrey
Roy Kasindorf from Judith & Robert Gossart,
Hoather Coatos & Lynn Glassman

Heather Coates, & Lynn Glassman David Keister from Megan Keister David B. Keister from Ruth Anne Keister Patricia Ann Gilley Linscott from Patricia Linscott Connie Madeira from Marcia & DeWitt Sage Paul Joseph Mullin from Kimberly Kimball Catherine T. Novick from Michael Novick Thomas F O'Connor from Niki Venugopal Lisa Pardus from Tracy Grieves Alan Post from Carol Post David Rockefeller Sr. from Christopher Toomey Richard Rockefeller from Stephen Koster Ken Savage from Jessica & Chris Anderson Ken Savage from Katie Hart Dennis L. Smith from Karen Zimmerman Rebecca "Becky" Smith from Donella Rapier Rebecca Smith from Edward & Beverly Kirby Daniel Suchan from Casey Kaemerer Laura W from Allison Spadone Mal Welles from the Garden Club of Mount Desert

